

FINANCE AND INVESTMENT COMMITTEE

A meeting of the committee will be held at **1530 hours** on **Tuesday 27th September 2016**, in the Robert Tong Room, Mile End Campus.

AGENDA

Part 1: Introduction		Paper	Committee Lead	Lead
1.	Welcome and apologies	Oral report	S Linnett	N/A
2.	Meeting of 07 June 2016: <ul style="list-style-type: none"> Non-confidential minutes Confidential minutes Executive summary 	FIC2016/01	S Linnett	R Soper
3.	Meeting of 14 July 2016: <ul style="list-style-type: none"> Confidential minutes 	FIC2016/02	S Linnett	R Soper
4.	Matters arising	FIC2016/03	S Linnett	R Soper
Part 2: Treasury Management and Investment				
5.	Investment Managers sub-group report	FIC2016/04	D Russell	J Jones
Part 3: Financial Performance				
6.	First draft outturn for 2015-16 (pre FRS102 format) in management accounts	FIC2016/05	S Linnett	J Jones
7.	Financial capital report	FIC2016/06	S Linnett	J Jones
8.	Update of the external audit of FRS102 restated opening balance sheet at 31st July 2014 & restated 14-15 financial statements	Oral report	S Linnett	J Jones
9.	Transnational Education activities <ul style="list-style-type: none"> Representation of costs Foreign exchange strategy 	FIC2016/07 Oral report	S Gaskell D Russell	D Curtis J Jones
10.	Student recruitment update	Oral report	S Linnett	L Gibbs
Part 4: Financial policy and strategy				
11.	Accounting for pension liabilities	FIC2016/08	S Linnett	J Jones
12.	Review of long-term cash target	FIC2016/09	S Linnett	J Jones
13.	Monitoring the underlying operating financial performance post FRS102	FIC2016/10	S Linnett	J Jones

14.	Borrowing strategy	FIC2016/11	S Linnett	J Jones
15.	Overview of the PAR process	FIC2016/12	S Gaskell	L Gibbs
16.	A new approach to reviewing Faculty financial performance	Presentation	S Gaskell	A Anderson
17.	Tuition fees regulations 2017-18	FIC2016/13	S Gaskell	L Gibbs

Part 5: Capital Projects and Estates

18.	Life Sciences update	Oral report	S Linnett	S Gaskell
19.	Estates Strategy Board		T Webster	L Gibbs
	• Report of meeting held May, June and July 2016	FIC2016/14a		
	• Chairing estates project boards	FIC2016/14b		

Part 6: Other Matters for Report

20.	Annual summary 2015-16: bad debt write-offs	FIC2016/15	S Linnett	J Jones
21.	*Draft agenda for the next meeting	FIC2016/16	S Linnett	R Soper
22.	Dates of meetings in 2016-17:			
	• Tuesday 08 November 2016 at 1530 hours, Robert Tong Room			
	• Tuesday 06 December 2016 at 1530 hours, TBC			
	• Thursday 02 February 2017 at 1530 hours, Robert Tong Room			
	• Thursday 20 April 2017 at 1530 hours, Robert Tong Room			
	• Tuesday 06 June 2017 at 1530 hours, Robert Tong Room			

*will be taken without discussion unless a request to open the item for debate is sent to the Chairman or Secretary prior to the start of the meeting.