

FINANCE AND INVESTMENT COMMITTEE

A meeting of the Committee will be held at **1530 hours** on **Monday 13 November 2017**, in the Robert Tong Room, Queens' Building, Mile End Campus.

AGENDA

Part 1: Preliminary Items		Paper	Led by
1.	Welcome and apologies	N/A	L Savage
2.	Meeting 26 September 2017: <ul style="list-style-type: none"> • Non-confidential minutes • Confidential minutes • Executive summary 	FIC17/13	L Savage
3.	Matters arising	FIC17/14	L Savage
Part 2: Financial Performance			
4.	<i>To note:</i> Current financial position	FIC17/15	J Jones
5.	<i>To note:</i> Financial capital report	FIC17/16	J Jones
6.	<i>To note:</i> Draft Financial Statements 2016–17	FIC17/17	J Jones
7.	<i>To note:</i> Draft financial results analysis 2016–17	FIC17/18	J Jones
Part 3: Strategic Investment			
8.	<i>To note:</i> 10 year Estates and Facilities capital framework, including: <ul style="list-style-type: none"> • Residences update 	FIC17/19 FIC17/19a	L Gibbs
9.	<i>To note:</i> Life Sciences update	Oral report	Prof C Bailey
10.	<i>To approve:</i> New undergraduate teaching and learning and School of Business Management: case for investment	FIC17/20	Prof C Bailey
11.	<i>To note:</i> 2018–19 Budget: principles & approach	FIC17/21	J Jones
12.	<i>To recommend:</i> Update on borrowing	FIC17/22	J Jones
Part 4: Matters for Report			
13.	<i>To note:</i> QMI annual report	FIC17/23	G Brown T Webster
14.	<i>To note:</i> Subsidiary & associated companies: financial performance 2016–17	FIC17/24	J Jones

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| 15. To note: Committee effectiveness review | FIC17/25 | S Marshall |
| 16. To note: *Draft agenda for next meeting | FIC17/26 | L Savage |
| 17. Dates of meetings in 2017–18 | | |
| Tuesday 13 March 2018 at 1530 hours | | |
| Tuesday 19 June 2018 at 1530 hours | | |

* will be taken without discussion unless a request is sent to the Chairman or Secretary, before the meeting, to open the item for debate.